



USAID
FROM THE AMERICAN PEOPLE

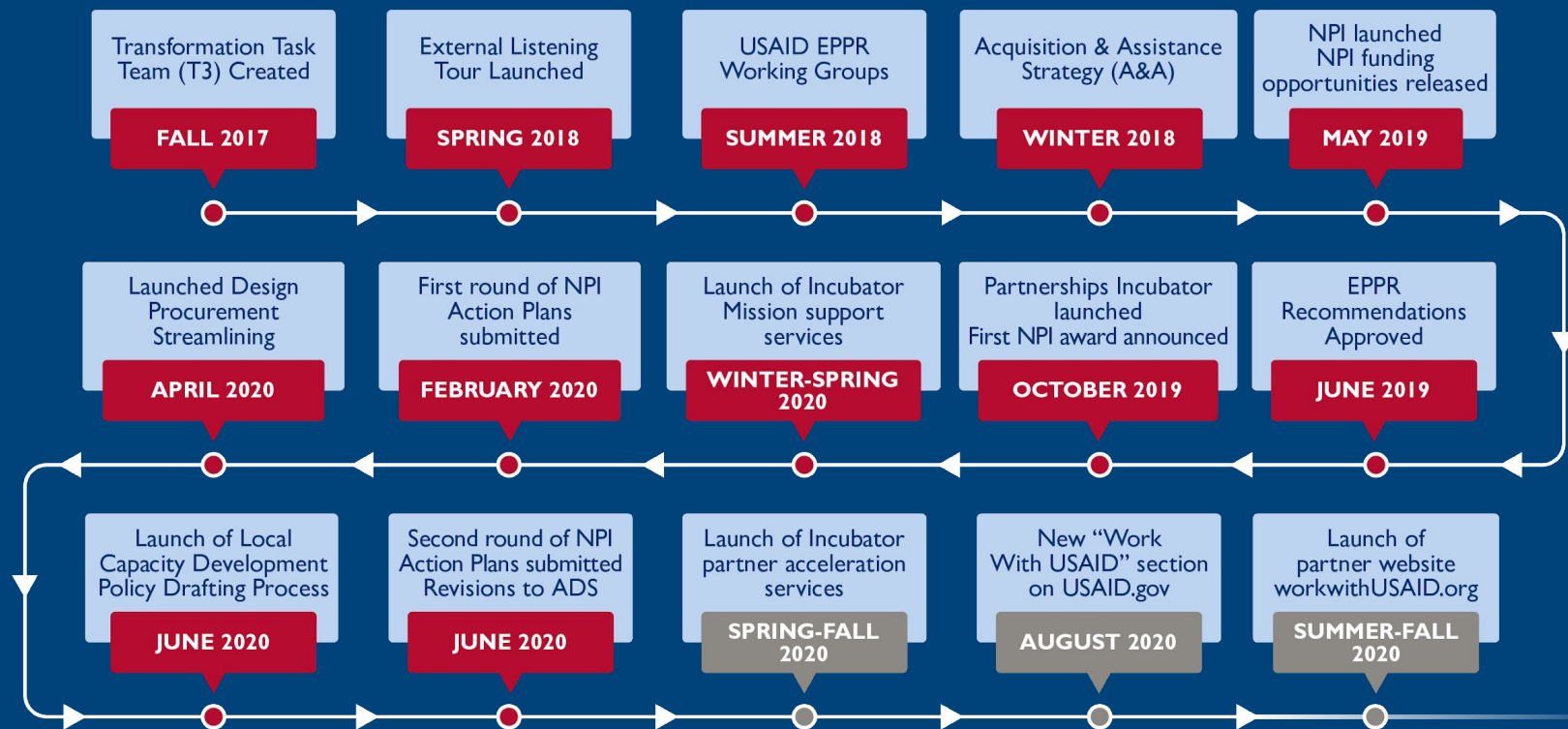


The EPPR Journey

From big idea to innovation

JULY 2, 2020 TAC • RANDY TIFT

EPPR TIMELINE



The background of the slide features a dark blue gradient with silhouettes of several baobab trees. The trees are positioned at various heights and angles, creating a sense of depth. The text is overlaid on the lower half of the image.

CONNECTING DESIGN, PROCUREMENT, AND IMPLEMENTATION

OVERVIEW: STREAMLINING AND STANDARDIZING THE CHECKLIST

THE QUESTION: How can we be agile as an Agency
if it takes two years from idea to implementation?

The “pre-obligation/pre-GLAAS” checklist: Let’s standardize and streamline it.

- EPPR and Program Officers identified the checklist as a bottleneck.
- Build on A&A strategy guiding principle: link design, procurement, and implementation.
- Deliver a newly streamlined version of a tool used daily in OUs.

MOC Sub-Committee on Streamlining approved four-phased proposal for checklist development.

- Identify OAA and PPL as co-owners to institutionalize the new checklist.
- Connect to Agency reforms such as PPL’s project/activity design work and Risk-Based Assessment (RBA).
- Build upon field innovations: proof of concept tested through Ukraine prototype.
- **Goal:** Better align design and procurement through streamlined, inclusive program design.

THE PRE-OBLIGATION CHECKLIST INITIATIVE

What is the initiative? Multi-phased over six to nine months

- Define (terms, list of checklist requirements), develop prototype 2.0, hold consultations.
- Streamline requirements (whether/how eliminated, reduced, or clarified).
- Consolidate inputs to develop prototype 3.0 and guidance; hold consultations and roll out.

Deliverables/Results: Bring clarity and efficiency to pre-procurement. Reduce time and LOE to meet pre-obligation requirements.

- Streamlined, standardized, and automated checklist
- Guidance on meeting pre-ob requirements
- Defined terminology, business mapping, transition plan

Whole-of-Agency Approach

- Intra-agency Core Group (GC, OAA, PPL) + Secretariat (detailees)
- Requires broad input: Issue owners, Field, HQ, CIO, detailees

Link to EPPR and NPI

- Checklist brings EPPR rec #100 to conclusion.
- Opportunity to reduce/remove requirements to build in flexibility and adaptability (co-creation, NPI, pay-for-results, adaptive management).



USAID LOCAL CAPACITY DEVELOPMENT POLICY

SHIFTING TO A PRINCIPLE-BASED POLICY

The Problem: USAID lacks a capacity development policy.

- No consistent definition of capacity development
- Hodgepodge of tools and approaches
- Focus of past efforts on capacity to receive USAID funds
- = EPPR approved priority action / Collaboration with E3 / DDI Bureau.

The Solution: Advance our practice beyond 'readiness to partner' through a principle-based policy.

- Elevate local leadership and expertise: Partner-led, partner-determined.
- Focus on performance and capacity development across contexts.
- Fit to local networks, systems, and institutions.
- Builds on establishment of Capacity Building for Local Development indicator; Mission NPI Action Plans set Agency-wide targets for achieving CBLD-9 across all program sectors

Agency notice: Week of July 6

- Announces policy development.
- Invites engagement.
- Announces forthcoming opportunities to provide input and feedback.



A&A STRATEGY AND POLICY REFORM

ENABLING ADAPTIVE MANAGEMENT UNDER ASSISTANCE AND ACQUISITION

New ADS 303 policy empowers and encourages AORs to:

- Treat implementation plans as living documents and adjust programming based on need and opportunity—without the requirement for award amendments when adjusting activities or shifting programmatic approaches.
- Use flexible awards that adapt to changing contexts and learning from activity implementation.
- Conduct quarterly “Pause and Reflect” reviews and develop semi-annual implementation plans to enhance adaptive management.
- Invite sub-partner participation in work planning.
- Leverage co-creation for design and implementation of sub-awards.

Forthcoming ADS 302 guidance will enhance use of the changes clause to adapt under contracts.



NEW PARTNERSHIPS INITIATIVE (NPI)

NPI IN ACTION

MISSION INSIGHTS

- Local organizations fill specific knowledge gaps and enjoy the trust of the people we seek to serve.
- Partnering with local organizations accelerates the Journey to Self-Reliance but managing them requires a heavier oversight effort
- Early coordination between Mission technical and support offices is essential for successful NPI programs.
- NPI approaches and practices are improving accessibility for new partners and speeding program launches.

FAST FACTS

16 awards valued
at \$200m

OPPORTUNITIES

in Global Health, DCHA,
E3, and more

62 Mission Action Plans
(and 18 pending)

850+ active or planned
NPI programs

NPI INCUBATOR: A GLOBAL SERVICE HUB



DELIVERED AND/OR ONGOING



COMING SOON

A young girl with dark skin and light-colored eyes is smiling warmly at the camera. She is wearing a vibrant red headscarf that covers her head and shoulders. The background is a weathered, light-colored wall with visible texture and some peeling paint. A dark blue horizontal band runs across the middle of the image, containing the text "Thank you" in white. In the bottom right corner, there are some green plants and a dark, possibly wooden, structure.

Thank you